

Build an Uncertainty Decision Map.

A 20-minute practice for making the uncertainty visible before choosing the next move.

The goal is not to eliminate uncertainty. It is to decide intelligently within it.

1 NAME THE DECISION

What exactly needs to be decided? What does not need to be decided yet?

2 MAP WHAT YOU KNOW

What evidence, constraints, responsibilities, and priorities are sufficiently clear?

3 MAP WHAT YOU DO NOT KNOW

Which assumptions, probabilities, reactions, or future conditions remain uncertain?

4 SORT THE UNCERTAINTY

Can we know more? Can we test first? Is this uncertainty deep or inherent?

5 DESIGN THE NEXT MOVE

What is the smallest responsible, robust, or reversible action that moves us forward?

6 BUILD IN ADAPTATION

What signals will we monitor? What would cause us to change course? When will we review?

A USEFUL LEADERSHIP SENTENCE

Here is what we know today. Based on that evidence, this is the decision. Here are the assumptions underneath it - and here is what would cause us to reconsider.

Committed enough to act. Humble enough to update.